## Table of the Company's Board of Directors' self-assessment for 2023

		1	2	3	4	5
Asses	ssement Period: 2023	Strongly disagre	Disagree	Normal	Agree	Strongly agree
I . Sing	yi Realty 2023 [OVERALL] Assessment					
i. The l	evel of participation in the Company's operations					
1	The average attendance of each director at the board meeting (Excluding delegated attendance) is high.	0	0	0	6	1
2	Directors attendance in shareholders' meeting is active.	0	0	2	5	0
3	Directors read the meeting materials before the board meeting is held.	0	0	0	0	7
4	There is a good interaction between the board of directors and the management team.	0	0	0	0	7
5	The board of directors supervise the Company to comply the regulations and corporate governance rules.	0	0	0	0	7
6	All directors make effective contributions to the board of directors.	0	0	0	0	7
7	The board of directors continues to establish corporate governance-related measures and fully protect the rights and interests of shareholders, etc., to improve corporate governance.	0	0	0	0	7
8	The members of the board of directors have sufficient understanding of the Company, the Company's management team and the Company's industry.	0	0	0	2	5
9	The directors can accurately assess and supervise the Company's existing or potential risks, discuss the implementation and follow up the implementation of internal control.	0	0	0	0	7
10	The director has fully communicated and interacted with the certified accountants.	0	0	0	0	7
11	The board of directors can fully and timely obtain the performance report of the Company's operations, and quickly grasp various unfavorable trends.	0	0	0	1	6
ii. Imp	rove the quality of decision-making of the board of dire	ectors				
12	The Company has appropriate discussions and formulates strategic plans and annual budget processes.	0	0	0	1	6
13	Appropriate frequency of board meetings.	0	0	0	0	7
14	The information provided by the Company to the board of directors is complete, timely and of a certain quality, so that the board of directors (including independent directors) can perform their duties smoothly.	0	0	0	0	7
15	The meeting minutes of board meetings appropriately record the content of the discussion, and appropriately record collective concerns.	0	0	0	0	7
16	The Company always submits appropriate proposals to the board of directors to discuss.	0	0	0	0	7

		4		2	4	-
Asses	ssement Period: 2023	1 Strongly disagre	2 Disagree	3 Normal	4 Agree	5 Strongly agree
17	When the board of directors discusses matters that should be mentioned in the board of directors in accordance with the law, all independent directors attended the meeting.	0	0	0	1	6
18	The board of directors provides good communication channels so that communication between the Company's independent directors and others works smoothly.	0	0	0	0	7
19	All of the resolutions approved by the Board of Directors shall be followed up appropriately.	0	0	0	0	7
20	The board of directors, directors, and functional committee members (audit committee, remuneration committee, and nomination committee) will have regular and efficient performance evaluations.	0	0	0	0	7
iii. The	composition and structure of the board of directors					
21	The board of directors has set up enough number of independent directors, and the number of which complies with relevant regulations.	0	0	0	0	7
22	The independent directors of the Company have necessary professions and do maintain their independence during their tenure.	0	0	0	0	7
23	The board of directors establishes appropriate and sufficient functional committees (audit committee, remuneration committee, nomination committee, and business ethics and sustainable development committee)are capable of performing the duties appointed by the board of directors.	0	0	0	0	7
24	The Company formulates and implements the policy of diversification of board members based on the Company's strategic needs.	0	0	0	0	7
25	No more than two directors of the company have a spouse or relative relationship within the second-degree, so that the members of the board of directors can operate objectively and independently.	0	0	0	0	7
26	The composition of the board of directors is appropriate and they have the expertise required for the decision-making process.	0	0	0	0	7
iv. The	directors' election and continuous advanced study.					
27	The Company has established rigorous and transparent director selection procedures and succession plans.	0	0	0	0	7
28	The directors conduct appropriate advanced training hours each year, and the courses are diversified.	0	0	0	0	7
29	The Company provides relevant information on director training courses and records the number of training hours so that directors can strengthen their knowledge and skills.	0	0	0	0	7
v. Inter	rnal control					
30	If there are conflicts of interest in the relevant proposal, all board members have avoided it. All the resolutions will be included in meeting minutes.	0	0	0	0	7

		1	2	3	4	5
Asses	ssement Period: 2023	Strongly disagre	Disagree	Normal	Agree	Strongly agree
31	The board of directors can effectively evaluate and supervise the effectiveness of various internal control systems and risk management.	0	0	0	0	7
32	The internal control system approved by the board of directors contains five elements/ principals, and covers all operational activities and key control of transaction cycles.	0	0	0	0	7
33	The Company's chief auditor attends each board of directors meeting and submits an internal audit report, and the audit report (including follow ups) is delivered or notified to the Audit Committee and independent directors in accordance with regulations.	0	0	0	0	7
34	The appointment and dismissal, evaluation, salary and remuneration of the chief auditor shall be submitted to the board of directors to discuss, and other auditors' appointments which are suggested by the chief auditor shall be approved by the chairperson of the board of directors.	0	0	0	0	7
35	When the accountant provides non-audit services, various arrangements are appropriate to ensure the accountant's objectivity and independence.	0	0	0	0	7
VI. Th	e board of directors' attention and promotion of ESG					
36	Directors of the board of directors fully understand the company's sustainable development and ESG strategies	0	0	0	0	7
37	The board of directors attaches great importance to the company's corporate social responsibility and sustainable development, and continues to promote the company's investment in environmental, social and governance (ESG) issues.	0	0	0	0	7
38	The Board concerns and supports that the Company's devotion to prevention and control of environmental pollution such as greenhouse gas emissions, water and sewage management, and biodiversity.	0	0	0	0	7
39	The Board concerns and supports that the Company's devotion to focusing on the welfare of our customers, labor relations, diversity and inclusion, and other stakeholders affected by the industry.	0	0	0	0	7
40	The Board concerns and supports that the Company's devotion to implementing business ethics, competitive conduct, supply chain management and other management actions related to the stability and reputation of the Company.	0	0	0	0	7

II • Others (Advices to the overall operation of board of directors..., etc.): The Company may consider arranging advance communication meetings to facilitate more in-depth dialogue and discussion for the development strategy and annual operating plan for the next 2-3 years between the directors and the management team.

		1	2	3	4	5
Asses	ssement Period: 2023	Strongly disagre	Disagree	Normal	Agree	Strongly agree
Asses	ssement Period: 2023	1 Strongly	2	3	4	5 Strongly
		disagre	Disagree	Normal	Agree	agree
	i Realty 2023 [Board Member] Self-Assessment					
1. Mast	er the Company's goals and tasks					
1	I understand the Company's core values (such as discipline, mission, honor, vision, etc.).	0	0	0	0	7
2	I have a clear understanding of all the Company's strategic goals set by the board of directors.	0	0	0	0	7
3	I clearly understand the characteristics and risks of the Company's industry.	0	0	0	0	7
ii. Cog	nition of directors' responsibilities					
4	I have fully understood the statutory obligations of directors.	0	0	0	0	7
5	I act in the interests of the Company as a whole and exercise caution and due diligence in making independent judgments.	0	0	0	0	7
iii. The	level of participation in the Company's operations					
6	I am satisfied with my actual attendance at the board of directors (Excluding delegated attendance).	0	0	0	2	5
7	I have read and understood the meeting materials before the meeting, so that I can fully perform my duties during the board meeting.	0	0	0	0	7
8	I have enough time devoted to board-related affairs.	0	0	0	0	7
9	When I receive the meeting minutes, I read the contents thoroughly and confirm that they have properly recorded the contents of the discussions and individual or collective concerns.	0	0	0	0	7
10	I have a clear understanding of the Company, the Company's management team and the Company's industry to make professional and appropriate judgments.	0	0	0	0	7
11	I have actually assessed and supervised the various existing or potential risks in the Company, and discussed the implementations and follow-ups in relation to the internal control system.	0	0	0	0	7
iv. Inte	rnal relationship management and communications					
12	My interaction with the management team is good.	0	0	0	0	7
13	I have good communication with other board members.	0	0	0	0	7
14	I have fully communicated with the certified accountant.	0	0	0	0	7
v. Prof	essional and continuous education of directors					
15	I have the expertise required for the board decision- making.	0	0	0	0	7
16	I have taken diversified courses beyond the scope of my professional competence, and I have taken appropriate training hours each year.	0	0	0	0	7
17	I have continued to strengthen my professional knowledge and skills.	0	0	0	0	7

Asses	sement Period : 2023	1 Strongly disagre	2 Disagree	3 Normal	4 Agree	5 Strongly agree
vi. Inte	rnal Control					
18	I have abided by the obligation of confidentiality for the internal information obtained when executing the duties of the director of the Company.	0	0	0	0	7
19	If there are conflicts of interest in the relevant proposal, I have avoided it.	0	0	0	0	7
	I have effectively evaluated and supervised the effectiveness of various internal control systems and risk management.	0	0	0	0	7
21	I can understand and supervise the Company's accounting system, financial status and financial reports, audit reports and follow-ups of my suggestions.	0	0	0	0	7

II · Others (Advices to the member operations of the board of directors ..., etc.):Nil.