# Sinyi Realty Inc.

# 2021 Annual General Shareholders' Meeting Minutes (Translation)

Note to Readers: If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language version shall prevail.

**Time:** 9:30 a.m., May 21, 2021

**Place:** Primasia Conference & Business Center (15F, No.99, Fuxing N. Rd., Taipei, Taiwan)

**Shareholders present:** Total outstanding shares of the Company are 736,846,500 shares, and shares represented by shareholders present are 586,403,303 shares (including 41,571,940 shares casted electronically), accounted for 79.58% of total shares issued.

Chairperson: Hsueh Chien-Ping Recorder: Chen Chih-Huan

Attendance: Chou Wang Mei-Wen( Vice President), Chou Chun-Chi (Director), Yen Lou-Yu (Independent Director), Liu Yuan-Chih (General Manager), Wang Jun-Yan (Chief Financial Officer), Shyu Wen-Yea (Deloitte & Touche, Accountant), Chen Jin-Hsuan (J.S. International Attorneys At Law)

# I. Chairperson's address:

I would like to express my sincere thanks on behalf of Sinyi Realty Inc. (the "Company") to you for your time participating in the shareholders' meeting of the Company at this time when the epidemic is heating up, and being concerned about the development of the Company. Due to the impact of warming-up COVID-19 outbreak, we are forced to cancel the previously leased shareholders' meeting venue in a rush and arrange another venue to convene the meeting. For the sake of your health and safety, we are handling the shareholders' meeting in a higher-spec manner this time by means of simultaneous video and full video recording from multiple meeting rooms, each with no more than 5 persons.

# II. Report items

## Item 1:

**Subject:** Report on the Business of 2020.

## Descriptions:

- 1. Business report of the Company is in the Attachment 1 from Page 8-11 of this meeting handbook.
- 2. Please review.

#### Comments:

After inquiring the shareholders attending the meeting, Chairperson proclaimed that the attendees were informed with the report.

## Item 2:

**Subject:** To report 2020 employees' profit sharing bonus and directors' compensation.

## Descriptions:

- 1. It is in accordance with Article 20 of the Articles of Incorporation of the Company.
- 2. The amount of income before tax before deducting profit sharing to the employees and directors' compensation for the year 2020 is NT\$2,027,539,208, which is multiplied by 1% and 0.23674% are NT\$20,275,393 and NT\$4,800,000 in cash for the employees and directors, respectively. The total amount is NT\$25,075,393.
- 3. Please review.

#### Comments:

After inquiring the shareholders attending the meeting, Chairperson proclaimed that the attendees were informed with the report.

## Item 3:

**Subject:** Report on Audit Committee's Review of the Business Report, Financial Statements and Earnings Distribution Proposal of 2020.

## Descriptions:

- 1. The board of directors has, in accordance with Article 18 of the Articles of Incorporation and Article 228 of the Company Act, prepared business report, financial statements and earning distribution proposal for the year of 2020 which have been audited by the audit committee, and are deemed no inappropriateness. Therefore, ratification report from Audit Committee for financial statements is attached in accordance with Article 14-4 of the Securities & Exchange Act and Article 219 of the Company Act, as detailed in Attachment 2 on page 12 of this meeting handbook.
- 2. Please review.

#### Comments:

After inquiring the shareholders attending the meeting, Chairperson proclaimed that the attendees were informed with the report.

## Item 4:

Subject: To report Audit Committee's communications with the chief internal auditor..

## Descriptions:

- 1. Communications with internal auditing officers by the Audit Committee, as detailed in Attachment 3 from Page 13-16 of this meeting handbook.
- 2. Please review.

#### Comments:

After inquiring the shareholders attending the meeting, Chairperson proclaimed that the attendees were informed with the report.

## Item 5:

Subject: To report concrete promotion plans for corporate social responsibility programs. Descriptions:

- 1. "Corporate Social Responsibility Best Practice Principles" and plans for promoting CSR are detailed in Attachment 4 from Page 17-18 of this meeting handbook.
- 2. Please review.

## Comments:

- 1. In response to the specific promotion plan for CSR presented, the Chairperson added that the Company had continued to promote and refine its CSR efforts over the years with the objective of "adhering to CSR and becoming the world-class services company", and that this year's promotion plan should be referred to on page 14 of this meeting handbook. In terms of economic "corporate governance", the Company has been awarded the top 5% of the Corporate Governance Review Listing Group for 7 consecutive years, and this year in addition to the revision of the investor relations website, it is expected to apply to get a corporate governance assessment premium certification awarded by external review authorities. In triennial external performance review of directors last year, the Taiwan Corporate Governance Association's reviewers were impressed with the functioning of the functional committee of the Company's Board of Directors. We have Mr. Yen Lou-Yu, the independent director, explain the operation of the last year on behalf of the Audit Committee and the Remuneration Committee.
- Mr. Yen Lou-Yu, the independent director, explained the operation of the last year on behalf of the Audit Committee and the Remuneration Committee. Committee held 8 meetings throughout the year in 2020, with an average attendance of 94%. In addition to hearing the audit report and giving guidance and advice to the internal auditors' office at each meeting, and 2 additional meetings with internal auditor officers and the Certified Public Accountants, 20 discussion bills are passed throughout the year and resolutions are presented to the Board of Directors. Please refer to page 3-19 to page 3-24 of the Company's Annual Report for the operation of the Audit Committee. The Remuneration Committee held 5 meetings throughout the year in 2020, with an average attendance of 90%. Please refer to page 3-25to page 3-27 of the Company's Annual Report for the operation of the Remuneration Committee. In 2020, the Remuneration Committee discussed issues related to compensation bonuses for the Company's general manager and vice general managers. (Refer to the disclosures on pages 3-13, 3-15 to 3-17 of the Company's Annual Report.) The proportion of compensation bonuses for 2020 received by the Company's general manager and vice general managers from the Company and the Group was 6.42% and 6.56% respectively, less than those of 7.32% and 7.47% for 2019. The amount of compensation and bonuses increased is mainly due to the increase of bonus, but the growth rate of the Company's net income in the standalone financial statements is higher. And in the view of market compensation competitiveness, it is believed that the 2020 annual compensation bonuses of general manager and vice general managers are reasonable.
- 3. After inquiring the shareholders attending the meeting, Chairperson proclaimed that the attendees were informed with the report.

## Item 6:

Subject: To report amendments to the Company's "Ethical Corporate Management Best Practice Principles".

## Descriptions:

- 1. In response to amendments of law and to continually exercise ethical management policy, the Company amends partial articles of "Ethical Corporate Management Best Practice Principles".
- 2. Comparison tables of amended articles of "Ethical Corporate Management Best Practice Principles" of the Company are detailed in Attachment 5 from Page 19-23 of this meeting handbook.
- 3. Please review.

#### Comments:

After inquiring the shareholders attending the meeting, Chairperson proclaimed that the attendees were informed with the report.

## **III. Ratification Items**

# Item 1

Proposed by the board of directors

**Subject:** To ratify 2020 business report and financial statements.

## Descriptions:

- 1. It is in accordance with Article 18 of Articles of Incorporation of the Company, Article 228 of the Company Act, and Article 36 of the Securities & Exchange Act.
- 2. Financial statements of the Company for the year of 2020 have been audited by CPAs Shyu Wen-Yea and Lai Kuan-Chung of Deloitte & Touche, and the independent auditors' report thereof has been issued.
- 3. Business report, independent auditors' report and financial statements of the Company for the year of 2020 are submitted, as detailed in Attachment 1 on page 8-11 and Attachment 6 from Page 24-43 of this meeting handbook.
- 4. Submitted for acceptance.

## Resolution:

Votes in favor: 575,189,551 votes (including 30,464,201 votes casted electronically),

98.08% of the total represented shares present;

Votes against: 113,438 votes (including 113,438 votes casted electronically), 0.01% of the

total represented shares present;

Votes abstained: 10,994,391 votes (including 10,994,391 votes casted electronically);

Votes invalid: 0 votes.

106,013 votes did not provide their opinions. The number and the number of votes abstained totaled 1.89% of the total represented shares present.

The above proposal was ratified as proposed.

Subject: To ratify 2020 earning distribution proposal.

## Descriptions:

- 1. It is in accordance with Article 18 and Article 20-1 of the Articles of Incorporation of the Company and Article 228 of the Company Act.
- 2. The beginning undistributed earnings of the Company for the year of 2020 is NT\$ 214,000,300. After adding NT\$ 186,392,614 for the gain on disposing unrealized gain from financial assets measured at fair value through other comprehensive income, deducting NT\$ 14,993,852 for the re-measurement of defined benefit obligation and NT\$1,171,389 due to long-term investment in shares of the Company, respectively, the adjusted beginning undistributed earnings is NT\$384,227,673. Additionally adding 2020 earnings after tax of NT\$1,552,287,557, and deducting appropriated legal reserve of NT\$172,251,493 and special reserve of NT\$185,378,515, the 2020 distributable earnings is NT\$ 1,578,885,222. It is proposed to distribute cash dividends to shareholders in the amount of NT\$1,252,639,050. As calculated by actual outstanding share number of 736,846,500 shares of the Company as of February 25, 2021, each share will be distributed for a cash dividend of NT\$1.7 (the amount which each shareholder receive will be rounded to dollar; remaining amount for fractional shares is recorded as other income of the Company).
- 3. 2020 earning distribution table is proposed as follows:

Items	Amour	nt (NT dollars)
Beginning undistributed earnings (a)	\$	214,000,300
Add: gain on disposing unrealized gain from financial		186,392,614
assets measured at fair value through other		
comprehensive income (b)		
Less: Re-measurement of defined benefit obligation (c)	(	14,993,852)
Less: Adjustment to undistributed earnings due to	(	1,171,389)
long-term investment in shares defined benefit		
obligation(d)		
Adjusted beginning undistributed earnings(e)=(a+b-c-d)		384,227,673
Add: Net income of 2020(f)		1,552,287,557
Less: Appropriation of legal reserve (g) = (f+b-c-d)×10%	(	172,251,493)
Less: Special reserve(h)	(	185,378,515)
Current distributable earnings (i) =(e+f-g-h)		1,578,885,222
Propose to distribute items:		
Less: Bonuses to shareholders(j)	(	1,252,639,050)
Ending undistributed earnings (k)=(i-j)	<u>\$</u>	326,246,172
Notes: Amount of current earnings distribution will be pa	aid from 202	0 net income first.

Chairperson: Hsueh Chien-Ping General Manager: Liu Yuan-Chih Chief Accountant: Lin Chiu-Chin

- 4. Upon ratification of this proposal at the annual meeting of shareholders, it is proposed to authorize Chairperson of the board of directors to determine ex-dividend date, distribution date and other relevant affairs. If subsequently the number of outstanding shares is affected by buyback of shares of the Company or transfer, conversion or cancellation of treasury shares, resulting in change in the ratio of distribution of cash dividend to shareholders from earnings, it is proposed to authorize Chairperson of the board of directors to adjust the ratio of distribution of dividend.
- 5. Submitted for acceptance.

#### Resolution:

Votes in favor: 575,130,996 votes (including 30,405,646 votes casted electronically),

98.07% of the total represented shares present;

Votes against: 149,978 votes (including 149,978 votes casted electronically);

Votes abstained: 11,016,316 votes (including 11,016,316 votes casted electronically);

Votes invalid: 0 votes.

106,013 votes did not provide their opinions. The number and the number of votes

abstained totaled 1.89% of the total represented shares present.

The above proposal was ratified as proposed.

# IV. Extempore motion

\* A shareholder with account No. 2705 inquired three questions as follows. (1) As to the description of the inventory evaluation on page 20 of meeting handbook, the real estate development business of the Company's its subsidiaries recorded the inventory balance of NT\$11,409,582 as of December 31, 2020. (2) The substantial benefit and contributions to the Company of the investment accounted for using equity method in the standalone financial statements with the amount of NTD 16,226,718 thousand dollars as of December 31, 2020. (3) How the Group evaluates and reduces its underperforming branches in Taiwan and overseas.

(The above inquiries and suggestions were replied by the Chairperson on the spot that (1) The inventory balance for 2020 consists mainly of Project "Jiahe" and Project "Jiapin" developed by Sinyi Development Inc. and Project "Shanshui Jiating" in Wuxi, all of which expected construction and are to in 2021, 2022 and 2024, respectively, and the revenue and profits will be recognized in accordance with the progress of the house delivery. (2) The balance of investment accounted for using equity method is RMB 16,226,718, mainly from the cost of the three construction projects mentioned above, and the rest includes the net assets of Sinyi (Shanghai) Real Estate Limited and An-sin Real Estate Management Ltd. Etc. Project "Shanshui Jiating", Project "Jiahe" and Project "Jiapin" will recognize their revenue and profits to make contributions to the Company through delivering houses which will be expected started from the second half year of 2021, 2022 and 2024, respectively. (3) The situation of domestic branches has been explained by Mr. Liu Yuan-Chih, the General Manager of the Company, in the business report. As to the overseas real estate brokerage business, we have terminated the business of the Taiwan-Malaysia channel due to the impact of the epidemic, and only maintained the after-sales service manpower to reduce expenditures. Sinyi Japan has suffered from reduced profits as a result of the COVID-19 outbreak and has conducted cost reduction procedures and closed its single operating branch in Hong Kong. As to the real estate brokerage business in Mainland China, the revenue of Shanghai Sinyi Real Estate Inc. for 2020 increased by 27% and we continue to increase branches in a robust small-scaled plan. Due to the Malicious poaching from the competitor and the local government's tightening of the housing market control policy, Suzhou Sinyi Real Estate Inc. suffered from fierce sales talent loss, significantly resulting in its poor revenue performance. The current focus is on manpower recruitment and replenishment, and part of the branch combination to reduce expenditures and improve operational effectiveness. Zhejiang Real Estate Co. Inc. only has a few branches with a relatively stable operating situation.

<sup>\*</sup>A shareholder with account No. 19026 inquired that compared to the small loss of Ke Wei

Real Estate Management Consultant Inc. for the first quarter of 2021, Shanghai Sinyi Real Estate Inc. recorded loss of NT\$39 million dollars. Please clarify the difference of operation model between the two business units. (2) Please describe the extent to which the current outbreak in May, 2021 affected the Company's real estate brokerage business.

(The above inquiries were replied by the Chairperson on the spot. As to the real estate brokerage business in Mainland China, we adopt directly-managed store system with logo of "Sinyi" and franchised store system. The operating cost of directly-managed system are higher than the franchised store system with only a few number of employees, but revenue is also relatively higher than that of the franchised store system with only the monthly fee income, franchise royalty revenue. Once the operating performance of the directly-managed store system grows steadily, its revenue and profit will be significantly higher than that of the franchise system, and vice versa, it will produce higher losses. The General Manger who was authorized by the Chairperson stated that Taipei City and New Taipei City entered the outbreak level 3 warning on May 15 and whole Taiwan entered level 3 warning on May 19. Therefore, we shall keep on observing the overall impact on the Company's operation. Revenue has also been affected in the past week by a decrease of about 40% in the number of customers visiting our branches in Taipei City and New Taipei City and a decrease of about 25% south of Hsinchu City. So far, according to the shop expansion plan, the number of the Company's branches is 474 with the increase of 9 branches compared to the number at the end of 2020. The pace of store expansion in the future will be adjusted according to the epidemic and market conditions.

\*The shareholder with No. 14881 inquired if the Company can offer special offer if shareholders intend to buy the houses constructed by the Group.

(The above suggestion was responded by the Chairperson on the spot that there is outstanding sale performance of Project "Jiahe" in the pre-sale stage with the cumulative sales rate of more than 90% and we have suspended from public offer and only continue to deal through the referral of regular customers. At present, the cumulative sales rate of Project "Jiapin" has been more than 80% and shareholders are encouraged to purchase quickly.)

\*A shareholder with account No. 10268 proposed that (1) the Company follow TSMC's "Manager's Shareholding Code", enabling regional directors to increase their individual holdings in order to increase business management performance and corporate recognition. (2) In March this year, the investment in real estate development of no more than NT\$3 billion dollars was approved, but now the land acquisition become difficult. It is suggested that the Group consider some redevelopment zone such as Wenzujune Redevelopment Zone in New Taipei City.

(The above recommendations were replied the Chairperson on the spot that the average seniority of the Company's regional supervisors is more than 10 years, and its bonus system is linked to the amount of profits in the business area under management, which has been of considerable benefit to the stability of the business supervisors. (2) The development business in Taiwan is still actively looking for suitable targets and Wenzujune redevelopment zone is also one of the options.

\*A shareholder with account No. 19026 suggested that the pre-sale situation of Project "Shanshui Jiating" becomes better, however, the local online advertising performance quality needs to be strengthened. It is recommended to refer to the marketing methods of Taiwan Selling Agency Division for improvement.

(The above suggestion was replied on the spot by the Chairperson that the sale progress on the pre-sale stage of Project "Shanshui Jiating" was slow for the poor brand awareness. However, the project was currently close to construction completion stage and its construction quality was admired by the consumers, so the sales momentum turned good. The poor performance of online advertising will be tasked with the development business team in Mainland China to strengthen.

# V. Adjournment: 10:26 a.m. on May 21, 2021

\*This meeting minutes was recorded in accordance with Article 183, paragraph 4 of the provisions of the Company Act. The meeting audio recording still prevail regarding the meeting content, proceedings and shareholders' statements.

## VI. Attachments

Attachment 1

# Sinyi Realty Inc.

## **Business Report of 2020**

Global economic relations have been hit hard by the coronavirus COVID-19, and the Company's overseas subsidiaries were also greatly affected. Fortunately, Taiwan presents an example of how to be prepared in the event of a pandemic. The economy has recovered from the coronavirus pandemic much quicker than expected after May. Low-interest-rate policy has been stimulating house purchases and the amount of houses sold this year across Taiwan exceeded 320,000, with an annual increase of 8.8%, reaching a record high from the previous seven years. The Company endeavors to integrate online and offline services to quickly respond to post-epidemic residential services. The revenue and operating profit of real estate brokerage sales and the agency sales have increased by 16% and 30% respectively from the previous year.

With respect to the industrial environment and operating results in the past year, as well as the external competitive, legal and macroeconomic environment in the next year, operating objectives and prospects of the Company and its subsidiaries in 2021 are as follows:

## 1. The industrial environment and business performance

Although Taiwan's housing market was greatly influenced by the pandemic at the beginning of the year, benefited from the external environment such as the loose monetary policy, the support of the fiscal revitalization plan, and the return of purchase demand from Taiwanese businessmen, the transaction volume of the real estate market in Taiwan has increased. The Company has also responded quickly to the pandemic and accelerated its digital transformation. In addition to continuing the use of digital technology and other auxiliary tools, the real estate brokerage business has also launched DiNDON smart house viewing and other more efficient and convenient interactive house viewing services. With the online and offline connections, the Company not only provides intimate house buying and selling services, but also provides various house services to the community residents with an attitude of "treating customers like family members", and strives to become the "facilitator of a better community life" and move towards the Company's vision of being "the No. 1 brand in the residential life industry".

After years of development in related real estate services, and with the successful experience of "Sinyi comprehensive real estate platform", we has been affirmed by many construction companies. Carefully selecting high-quality projects to manage operating risks becomes one of key success factors of Sinyi's agency sale, which increases by 20%.

Shanghai's prolonged stay-at-home situation, due to the epidemic, accelerated the entry of improvement-type clients, resulting in an increase in the number of housing transactions throughout the year, driving Shanghai Sinyi's real estate brokerage and agency revenues to increase 13% and 60%, respectively, when compared to the previous

year. In Suzhou, the supply exceeded the demand, and the fall in housing prices led to a strong wait-and-see attitude for home buyers. This, coupled with the escalation of restrictive policies on purchase and loan activities, had an impact on the revenue performance of Suzhou Sinyi. The total revenue of the real estate brokerage business unit in Mainland China decreased by more than 40%, compared with the previous year.

The epidemic in Japan has severely impacted the Taiwan-Japan chain service model that has been cultivated for more than 10 years. In order to reduce the impact of the strict border controls, due to the epidemic prevention, Japan Sinyi, in addition to increasing the use of technology tools, such as video house tours, has adjusted its main customer group focus to "Chinese in Japan", coordinating their comments with their relatives' in Taiwan and offering house tours in the vicinity to help reduce the impact of the epidemic. The revenue of Japan Sinyi decreased by 20%, compared with the previous year.

Without the support of brand power, the development business in Mainland China is in a highly competitive environment. In Wuxi, where many well-known developers have been operating in the region for many years, the Company is creating a strong humanistic atmosphere in the community and continuing the cultural heritage of the region. Concerning the first high-end construction project in the region, "Shanshui Jiating", the initial sales progress is slow. But after nearly a year of effort, consumers began to feel and appreciate the quality and design characteristics of the project, and sales momentum is gradually emerging. With the goal of creating happy homes, "based on humanity with home at its core", in Taiwan, the Project "Jaihe" and "Jiapin" launched by the development business have been favored by consumers, with pre-sales rates of over 80% and 50%, respectively, at the end of 2020.

# The operating performances in Year 2020 and Year 2019 are summarized as below:

[Analyses on the financial revenues and expenditures and profitability]

Expressed in Million New Taiwan Dollars

Items	Year	Year 2020	Year 2019
	Operation revenue	13,061	12,438
	Operating income	2,112	1,972
Tr 1	Non-operating income (expense)	75	85
Financial income/expenditure	Consolidated income before tax	2,187	2,057
	Income tax	617	780
	Net income (attributable to owner of the Company)	1,552	1,263
Profitability	Return on total assets (%)	5%	5%
	Return on equity (%)	14%	12%
	Net income margin (%)	12%	10%
	Earnings per share (\$)	2.11	1.71

Note: The above table is prepared according to data in the consolidated

financial statements.

# 2. Impact of the external competition, regulatory backdrop and business environment, operating goals and future prospects:

## The brokerage and relevant house service —

In 2021, the housing market is expected to continue its recovery trend of the previous year under the environment of low interest rate and economic recovery. Although government's housing policy is the key to development of the housing market, the policy is clearly setting the tone on "fighting speculation, not fighting housing", which is expected to help reduce the concerns of owner-occupiers. In order to enhance the quality of customer services, the Company will accelerate the digital transformation process, link the core value of trust, innovate the application of technology, optimize the internal organizational workflow and strive to enhance the value of O2O services, and be known as the innovator of digital services in this industry.

The real estate brokerage business in Mainland China is striving to extend the awareness of comprehensive staff-management philosophy to every colleague, and effectively to improve single store and per capita productivity, in order to cope with the future development trends, meet the customer needs in buy-and-sell housing transactions, and truly and effectively improve customer satisfaction. In anticipation of the continued impact of the epidemic, Japan Sinyi will make good use of digital technology and the spirit of supreme service to seize every opportunity to serve customers, explore and meet the true needs of each customer, and strive to expand the "SJ Home" brand and improve the quality and effectiveness of SJ HOME's services.

#### Real estate development—

The real estate development business units on both sides of the Taiwan Strait inherits the community-building genes of the Sinyi Enterprise Group's "community as a family" for more than a decade. Concerning construction, the real estate development business units are introducing "Building Information Modeling (BIM)" and "Production Certification for Building", as well as various enhanced engineering methods, which take into account safety, comfort and care, to achieve the construction goal of a timeless and heirloom building. With the quality and product positioning gradually being recognized by the market, the real estate development business unit will increase the sales of the Project "ShanshuiJiating" in Wuxi in the coming year and improve the preparatory work before handing over the property. In addition, the real estate development business unit will continue to promote the pre-sales of Project "Jaihe" and Project "Jiapin", and with our experience of community building, we will translate our care for each resident into practical actions that turn the neighborhood into a happy family residence. Meanwhile, the development business unit will continue to search for suitable land for development and actively promote the "comprehensive service" model to expand the operating momentum of the development business with the

Company's rich real estate service system of housing brokerage, agency sales, construction management and property survey.

## Leisure and tourism industry —

With the unexpected Coronavirus outbreak, the Company's deployment schedule for tourism in Sabah, Malaysia has been already severely affected. Looking forward to 2021, before the epidemic gets better, the Company will continue to actively invest in developing and planning, and eventually coming up with a sound hotel service module in the post-epidemic era, and hopes the resort will become the first choice for both locals and visitors in Sabah in the future.

Chairperson: Hsueh Chien-Ping General Manager: Liu Yuan-Chih Chief Accountant: Lin Chiu-Chin

#### Attachment 2

# Sinyi Realty Inc.

## **Audit Committee's Review Report**

We have agreed and submitted the Company's 2020 financial statements to the board of directors and obtained the approval of the board of directors. The financial statements have been audited by Deloitte & Touche engaged by the board of directors with an unqualified opinion in the independent auditor's report.

We audited the Company's 2020 business report and earning distribution proposal which have been resolved by the board of directors and has concluded that both of them are in accordance with the related regulations.

In Summary, the Company's 2020 financial statements, 2020 business report and earning distribution proposal which have been resolved by the board of directors and audited by us are all prepared in accordance with the related regulations. Pursuant to Article 219 of the Company Act, a report is submitted as above. Please review.

To 2021 Annual General Shareholders' Meeting

Sinyi Realty Inc.

Convener of Audit Committee:

Yen, Lou-Yu

February 25, 2021

# Sinyi Realty Inc.

# Audit Committee's communications with the chief internal auditor of 2020

Date	Mode	Issues to communicate	Comment from the independent directors
01/20/2020	Audit Committee	Report the results of audit report	1. Mr. Jhan Hong-Chih said that whether Sinyi Real Estate (Wuxi) Limited (hereinafter, "Sinyi Wuxi") has achieved its sale target would be the subject of Sinyi Wuxi's the daily operation and management, and it is advisable to ask the management team of Sinyi Wuxi to attend the board of the Company. He also suggested that the internal audit unit should only conduct an audit on whether the subsidiary has reported to the relevant supervisors in accordance with the management mechanism, and suggested that the internal audit unit could assist in establishing an exceptional management notification mechanism for the business units and subsidiaries to ensure that relevant supervisors could exactly keep tabs on the exceptional matters in time.  2. The Chairman suggested that the General Manager of the development business unit be invited to attend the Board of Directors of the Company, and that for "significant non-quality project audit", the internal audit unit should work with the real estate brokerage and agency business units to define the significant non-quality and examine whether the process of the inspected units is effective in reducing risk. (The Management Team of Sinyi Wuxi had attended the Company's Board of Directors to present on March 26, 2020.)
02/27/2020	Audit Committee	Report the results of audit report  Discussion on representation of internal control	The Chairman suggested that the internal audit report should focus on a brief summary of the internal control deficiencies found and their impact on the Company. After making recommendations which should be replied by the auditees, the internal audit unit should follow up on its improvements to ensure that the audit committee and the board of directors quickly understand the above situation and supervise them in due course.  The proposal was passed after the Chairman consulted all the members present without any other opinion, and then was proposed to the
03/26/2020	Audit Committee	system for 2019 Report the results of audit report	Board of Directors for resolution.  Noted.
04/27/2020	Audit Committee	Report the results of audit report	Noted.
	Forum	Report on the important matters performed in 2020Q1 and audit planning for Q2 to	1. Any matters which the relevant competent authorities inquire about corporate governance, such as the effectiveness of internal controls shall be submitted to the Audit Committee and the Board of Directors

Date	Mode	Issues to	Commant from the independent directors
Date	Mode	communicate	Comment from the independent directors
		Q4	immediately, so that members and directors can understand the contents of the incident and the subsequent handling of the matter.  2. Due to the COVID-19 outbreak, the internal audit unit conducted the overseas subsidiary's inspection for Q2 to Q4 of 2020 with written inspection instead of field inspection. It is advisable that internal audit unit plan to strengthen the inspected unit with the first and second line of defense independent audit, such as expanding the scope or increasing the frequency, and then internal audit unit play the third line of defense to inspect and review its implementation.
07/28/2019	Audit	Report the results of	1. As to the significant non-quality cases found
	Committee	audit report.	in the project audit, (1) Mr. Hong San-xiong inquired about the response measures of the inspected unit to the case of malicious occupation by the seller or the original tenant, and suggested that a sound internal control mechanism should be established so that the buyer can confirm and agree to bear the lease and possession status of the subject matter; and that (2) The Chairman suggested that the internal audit unit should summarize the deficiencies of internal controls and their impact on the Company and improve accordingly and follow up, so as to make the project inspection report more detailed and complete and to enable the audit committee and the board of directors to quickly understand the above situation, and timely supervision.  2. As to a letter from the competent authority requesting an explanation of the subsidiary's media coverage of the incident, (1) Mr. Zhan Hong-Chih and Mr. Hong San-Xiong asked why the process of punishing the supervisor and the progress of the proceedings had lasted for a long time; and (2) the Chairman suggested that the internal audit unit should clarify and propose corresponding improvements and provide sufficient information on the above observations at the next meeting. (General Audit officer had reported with additional information on 29 September 2020.)  3. In view of the recent legal punishment cases: the Chairman asked the reasons for the continuing absence, and suggested that the internal audit unit should study the implementation degree of the unit under investigation and review the internal control design, to adjust accordingly.
09/29/2020	Audit	Report the results of	1. Both the Chairman and Mr. Hong San-Xiong
, ,	Committee	audit report.	expressed the need to establish the specific investigation mechanism for major incidents, to explore the case in a timely manner and to prevent those involved in the incident from joining the investigation and to ensure the

Date	Mode	Issues to	Comment from the independent directors
		communicate	independence of the project investigation. (The auditor office had reported the supplementary information on December 25, 2020 that the project investigation mechanism had been established.)  2. For the inspection report related to the subsidiary, Sinyi Development Limited, it is recommended that the internal audit unit should provide the supplement of the land holding calculation description for the "Xinyi Jia-Ho" project, and include the improvement of implementation into the tracking report matters. (Internal audit unit had reported the supplementary information on October 28, 2020.)
10/28/2020	Forum	The internal audit unit's execution of work for 2020 and the draft plan of internal audit for 2021.	The selection of the subject of project inspection can be communicated with the inspected units in advance, and the internal audit unit shall fully take the opinions of the inspected units into consideration to be closer to the practical needs. The internal audit unit is currently professional in the field of finance and accounting, it is recommended internal audit unit actively hire the professionals with information, legal compliance and risk management, or conduct the audit work by rotation or with the help of other professional units.
	Audit Committee	Report the results of audit report.	Noted.
12/25/2020	Audit Committee	Report the results of audit report.	Noted.
		The Company's internal audit plan for 2021	<ul> <li>1.The Chairman made inquiries about the relevance of the special audit to risk management which is responded by the Auditor-General, Ms. Chou Su-Hsiang. The Chairman also suggested that in the future, auditor office actively discussed with the business leaders in advance prior to the preparation of the annual audit plan about the specific audit matters which they considered needed to be strengthened, so as to make the audit plan more effective.</li> <li>2.Ms. Li Yi-Li inquired about who conduct self-audit, the frequency of audit, how the auditor office conducted self-audit and how the auditor office conducted the review, which was replied to by the Audit-General, Ms. Chou Su-Hsiang.</li> <li>3.Due to the more frequent information security accident announcements and in response to the Group's digital transformation plan, Mr. Jhan Hong-Chih suggested the information security unit increase the frequency of security self-check from once a year to once a quarter. In addition, he suggested that the Company's domain-wide penetration tests should be conducted annually to fix system weaknesses and prevent information security vulnerabilities. (The auditor officer has informed the information security unit to</li> </ul>

Date	Mode	Issues to communicate	Comment from the independent directors
			adjust the frequency of self-check.) 4. After the Chairman has consulted all the members present without any other comments, the proposal was adopted and then submitted to the Board of Directors for approval.

# Sinyi Realty Inc.

Concrete promotion plans for corporate social responsibility programs

Fiforts & acts to optimize corporate governance  Complete the Company's IR website revision  Get a corporate governance assessment premium certification awarded by TO  Stipulate regulations to prevent insider violations  Integrate and simplify the complaints reporting system process  Stipulate the SOP of assisting new independent director before taking office  Create an independent pool of directors  Implement thoroughly transparent faithfulness and regulation compliance  Jointly revise the advertising and marketing review benchmark manual for nestate marketing patterns  Continuously monitor and promote the Group's significant risk management  Revise internal control system, systematic internal control self-assessment  Optimize the quality of internal audits  Develop innovative services based on customer needs  Change the service appearance with digital and innovative  Develop the leak guarantee 3.0	ew
<ul> <li>Complete the Company's IR website revision</li> <li>Get a corporate governance assessment premium certification awarded by TO</li> <li>Stipulate regulations to prevent insider violations</li> <li>Integrate and simplify the complaints reporting system process</li> <li>Stipulate the SOP of assisting new independent director before taking office</li> <li>Create an independent pool of directors</li> <li>Implement thoroughly transparent faithfulness and regulation compliance</li> <li>Jointly revise the advertising and marketing review benchmark manual for no state marketing patterns</li> <li>Continuously monitor and promote the Group's significant risk management</li> <li>Revise internal control system, systematic internal control self-assessment</li> <li>Optimize the quality of internal audits</li> <li>Develop innovative services based on customer needs</li> <li>Change the service appearance with digital and innovative</li> </ul>	ew
<ul> <li>Get a corporate governance assessment premium certification awarded by TO         <ul> <li>Stipulate regulations to prevent insider violations</li> <li>Integrate and simplify the complaints reporting system process</li> <li>Stipulate the SOP of assisting new independent director before taking office</li> <li>Create an independent pool of directors</li> </ul> </li> <li>Implement thoroughly transparent faithfulness and regulation compliance</li> <li>Jointly revise the advertising and marketing review benchmark manual for no state marketing patterns</li> <li>Continuously monitor and promote the Group's significant risk management</li> <li>Revise internal control system, systematic internal control self-assessment</li> <li>Optimize the quality of internal audits</li> <li>Develop innovative services based on customer needs</li> <li>Change the service appearance with digital and innovative</li> </ul>	ew
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<ul> <li>Create an independent pool of directors         Implement thoroughly transparent faithfulness and regulation compliance         <ul> <li>Jointly revise the advertising and marketing review benchmark manual for not state marketing patterns</li> <li>Continuously monitor and promote the Group's significant risk management</li> <li>Revise internal control system, systematic internal control self-assessment</li> <li>Optimize the quality of internal audits</li> <li>Develop innovative services based on customer needs</li> <li>Change the service appearance with digital and innovative</li> </ul> </li> </ul>	
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<ul> <li>Governance</li> <li>Jointly revise the advertising and marketing review benchmark manual for no state marketing patterns</li> <li>Continuously monitor and promote the Group's significant risk management</li> <li>Revise internal control system, systematic internal control self-assessment</li> <li>Optimize the quality of internal audits</li> <li>Develop innovative services based on customer needs</li> <li>Change the service appearance with digital and innovative</li> </ul>	
state marketing patterns  Continuously monitor and promote the Group's significant risk management  Revise internal control system, systematic internal control self-assessment  Optimize the quality of internal audits  Develop innovative services based on customer needs  Change the service appearance with digital and innovative	
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<ul><li>Develop innovative services based on customer needs</li><li>Change the service appearance with digital and innovative</li></ul>	
Change the service appearance with digital and innovative	
The introduction of a secure home purchase protection system	
DiNDON Smart House-seeing 2.0 with No Distance and No Tough Application	on
Service	
Develop a non-management committee-type community support function	
Efforts to attract outstanding talents	
Operating a multi-talent pipeline	
Shape the work brands that new generations yearn for	
Promote staff's and supervisors' ability to work	
Develop a digital learning environment	
Refined compensation, leave and performance system	
Healthy and blessed workplaces	
Introduction of ISO45001 Occupational Safety and Health	
Improve the affiliates' occupational security management system	
Create a job specification for resumption of work	
Create a holistic health care system	
Innovate the application and promotion of Flexible Welfare Policies - "SinFuccion"	oin"
system	
Social • Create a high-quality work field	
Combine resources to strengthen influential powers	
Continuously promote community development program, expand exchanges	;
among different ethnic groups	
Promote multi-flexible community volunteer services	
Special planning for the tenth anniversary of the Sinyi Lecture Hall	
The issue of corporate ethics, Jointly organized by the Sinyi Cultural Foundate	ion and
the China Association for Corporate Ethics	
In cooperation with cross-disciplinary units and the use of emerging media,	:he
Sinyi Cultural Foundation and the Chinese Association for Ethical Education	. of
Enterprises jointly initiate corporate ethics issues through the combination w	ith
online and offline media	
Sound supply chain management	
Introduction of the ISO20400 supply chain management system	
Share learning resources with suppliers	

Topic	2021 Program
	Strengthen ESG in the supplier selection process and forms, deepen visit and
	form management, and continuously track the supplier's social impact
	Low carbon services
	The number of zero-carbon branch stores expands to 17 stores across Taiwan
	Obtain carbon labeling, carbon reduction labeling and carbon footprint identification
	Reduce energy use and improve ecological efficiency
	In line with international environmental norms, continuously pass various
Environment	environmental-related inspection, and conduct comprehensive greenhouse gas
	inventory and water footprint
	Use a renewable energy (green electricity) to the percentage of 4%
	Participation in international initiatives to expand impact
	Continuously obtain various environmental-related certification and participate
	in the CDP Carbon Disclosure Program

# **Attachment 5**

# Sinyi Realty Inc.

Ethical Corporate Management Best Practice Principles Best Practice Principles Comparison Table of Amended Articles

Amended articles	Present articles	Description of amendment
Article 5 The Company shall, in the light of the operational concepts of honesty, transparency and responsibility, approved by board of directors, formulate the policies on basis of good faith, and establish good corporate governance and risk control and management mechanism, so as to create an operational environment for sustainable development.  Article 7 The Company shall establish a risk assessment mechanism against unethical conduct, analyze and assess on a regular basis business activities within their business scope which are at a higher risk of being involved in unethical conduct, and establish prevention programs accordingly and review their adequacy and effectiveness on a regular basis.  The Company shall refer to prevailing domestic and foreign standards or guidelines in establishing the prevention programs, which shall at least include preventive measures against the following:	Article 5 The Company shall, in the light of the operational concepts of honesty, transparency and responsibility, formulate the policies on basis of good faith, and establish good corporate governance and risk control and management mechanism, so as to create an operational environment for sustainable development.  Article 7 In formulating preventive programs, the Company shall analyze the business activities within its business line that are at a higher risk of being involved in an unethical conduct, and strengthen relevant preventive measures.  The preventive programs formulated by the Company shall at least include the following preventive measures:	Revise the wordings in accordance with the amendment to the guideline of "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" issued by the government.  Revise the wordings in accordance with the amendment to the guideline of "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" issued by the government.
Article 8 The Company shall request their directors and senior management to issue a statement of compliance with the ethical management policy and require in the terms of employment that employees comply with such	Article 8 The Company and their respective business group shall clearly specify in their rules and external documents the ethical corporate management policies and the commitment by the board of	Revise the wordings in accordance with the amendment to the guideline of "Ethical Corporate Management Best Practice Principles

Amended articles	Present articles	Description of amendment
policy.  The Company and their respective business group shall clearly specify in their rules and external documents and on the company website the ethical corporate management policies and the commitment by the board of directors and senior management on rigorous and thorough implementation of such policies, and shall carry out the policies in internal management and in commercial activities.	directors and senior management on rigorous and thorough implementation of such policies, and shall carry out the policies in internal management and in commercial activities.	for TWSE/GTSM Listed Companies" issued by the government.
The Company shall compile documented information on the ethical management policy, statement, commitment and implementation mentioned in the first and second paragraphs and retain said information properly.		
Article 18 The directors, independent directors, managers, employees, mandataries, and substantial controllers of the Company shall exercise the due care of good administrators to urge the Company to prevent unethical conduct, review the results of its implementation from time to time and continually make improvements so as to ensure thorough implementation of its ethical corporate management policies.  To achieve sound ethical corporate management, the Company shall establish a dedicated unit that is subordinate to the board of directors and responsible for formulating and supervising the implementation of the ethical corporate management policies and preventive programs and avail itself of adequate resources and staff itself with competent personnel, responsible for establishing and supervising the implementation of the ethical corporate management policies and prevention programs.	Article 18 The directors, independent directors, managers, employees, mandataries, and substantial controllers of the Company shall exercise the due care of good administrators to urge the Company to prevent unethical conduct, review the results of its implementation from time to time and continually make improvements so as to ensure thorough implementation of its ethical corporate management policies. To achieve sound ethical corporate management, the Company shall establish a dedicated unit that is subordinate to the board of directors and responsible for formulating and supervising the implementation of the ethical corporate management policies and preventive programs and responsible for establishing and supervising the implementation of the ethical corporate management	Revise the wordings in accordance with the amendment to the guideline of "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" issued by the government.

Amended articles	Present articles	Description of amendment
The dedicated unit shall be in charge of the following matters, and shall report to the board of directors on a regular basis (at least once a year):  I. Assisting in incorporating ethics and moral values into the Company's operation strategy and formulating relevant preventive measures against corruption and malfeasance to ensure ethical management in compliance with the requirements of laws and regulations.  II. Analyzing and assessing on a regular basis the risk of involvement in unethical conduct within the business scope, adopting accordingly programs to prevent unethical conduct, and setting out in each program the standard operating procedures and conduct guidelines with respect to the company's operations and business.  III	policies and prevention programs. The dedicated unit shall be in charge of the following matters, and shall report to the board of directors on a regular basis (at least once a year):  I. Assisting in incorporating ethics and moral values into the Company's operation strategy and formulating relevant preventive measures against corruption and malfeasance to ensure ethical management in compliance with the requirements of laws and regulations.  II. Adopting accordingly programs to prevent unethical conduct, and setting out in each program the standard operating procedures and conduct guidelines with respect to the company's operations and business.  III	
Article 20  The Company shall establish effective accounting systems and internal control systems for business activities possibly at a higher risk of being involved in an unethical conduct, not have under-the-table accounts or keep secret accounts, and conduct reviews regularly so as to ensure that the design and enforcement of the systems are showing results.  The internal audit unit of the Company shall, based on the results of assessment of the risk of involvement in unethical conduct, devise relevant audit plans including auditees, audit scope, audit items, audit frequency, etc., and examine accordingly the compliance with the prevention programs. The	Article 20  The Company shall establish effective accounting systems and internal control systems for business activities possibly at a higher risk of being involved in an unethical conduct, shall not have under-the-table accounts or keep secret accounts, and shall conduct reviews regularly so as to ensure that the design and enforcement of the systems remain effective.  The internal audit unit of the Company shall periodically examine the status of compliance with the foregoing systems and prepare audit reports and submit the same to the board of directors.  The internal audit unit may engage a certified public accountant to	Revise the wordings in accordance with the amendment to the guideline of "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" issued by the government.

Amended articles	Present articles	Description of amendment
internal audit unit may engage a certified public accountant to carry out the audit, and may engage professionals to assist if necessary.  The results of examination in the preceding paragraph shall be reported to senior management and the ethical management dedicated unit and put down in writing in the form of an audit report to be submitted to the board of directors.	carry out the audit, and may engage professionals to assist if necessary.	
The Company shall establish a concrete and feasible violation reporting system and scrupulously operate the system. Its contents shall at least include the following matters:  I. Establishing and publishing an internal independent misconduct reporting mailbox or hotline, or appointing other external independent institution to provide a misconduct reporting mailbox or hotline, for use of the Company's internal and external persons.  II. Designating a dedicated personnel or unit to handle reports of misconduct. Any misconduct involving a director or senior manager shall be reported to the independent directors. Categories of reported misconduct and standard operating procedures for the investigation shall be formulated.  III. Documentation and maintenance of case acceptance, investigation processes, investigation results, and relevant documents produced.  IV. Confidentiality of the identity of reporters and the content of	Article 23  The Company shall establish a concrete and feasible violation reporting system and scrupulously operate the system. Its contents shall at least include the following matters:  I. Establishing and publishing an internal independent misconduct reporting mailbox or hotline, or appointing other external independent institution to provide a misconduct reporting mailbox or hotline, for use of the Company's internal and external persons.  II. Designating a dedicated personnel or unit to handle reports of misconduct. Any misconduct involving a director or senior manager shall be reported to the independent directors.  Categories of reported misconduct and standard operating procedures for the investigation shall be formulated.  III. Confidentiality of the identity of reporters and the content of reported cases.  IV. Measures for protecting reporters from inappropriate	Revise the wordings in accordance with the amendment to the guideline of "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" issued by the government.
relevant documents produced.  IV. Confidentiality of the identity	of reported cases.  IV. Measures for protecting	

Amended articles	Present articles	Description of amendment
punishments due to their reports	reporters.	
VI. Incentive measures for	VI. When material misconduct or	
reporters.	likelihood of material	
VII.When material misconduct or	impairment to the Company	
likelihood of material	comes to their awareness	
impairment to the Company	upon investigation, the	
comes to their awareness upon	dedicated personnel or unit	
investigation, the dedicated	handling the misconduct	
personnel or unit handling the	reporting system shall	
misconduct reporting system	immediately prepare a report	
shall immediately prepare a	and notify the independent	
report and notify the	directors in written form.	
independent directors in		
written form.		

#### Attachment 6

#### INDEPENDENT AUDITORS' REPORT

The Board of Directors and Shareholders Sinyi Realty Inc.

#### **Opinion**

We have audited the accompanying consolidated financial statements of Sinyi Realty Inc. and its subsidiaries (collectively referred to as the "Group"), which comprise the consolidated balance sheets as of December 31, 2020 and 2019, and the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies (collectively referred to as the "consolidated financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2020 and 2019, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China (ROC).

## **Basis for Opinion**

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the ROC. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with The Norm of Professional Ethics for Certified Public Accountant of the ROC, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended December 31, 2020. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matters of the Group's consolidated financial statements for the year ended December 31, 2020 are stated as follows:

## Revenue Earned from the Real Estate Agency Sales Business

For the year ended December 31, 2020, the Group's revenue earned from the real estate agency sales business was NT\$1,330,870 thousand. Real estate agency sales will be recognized when the performance obligations stated in each sales contract signed by the Group with construction companies are fulfilled. The revenue earned from a single customer of the real estate agency sales business accounts for a higher percentage of total revenue compared to other services, and the criteria for the recognition of performance obligations involve greater managerial judgment. In particular, the real estate agency sales revenue of Sinyi Realty Inc. was NT\$1,251,116 thousand for the year ended December 31, 2020, which accounted for 94% of the Group's real estate agency sales revenue; and, therefore, the recognition of revenue earned from Sinyi Realty Inc.'s real estate agency sales business has been identified as a key audit matter.

We understood the Group's internal controls related to the revenue recognition process of the real estate agency sales business, evaluated the design of the controls, determined that the controls have been implemented, and tested the operating effectiveness of the controls. We selected samples from sales transactions of the current year, understood the terms of the contracts through inspection of the agency contracts signed by both parties, and determined that the performance obligations had been completed in accordance with the terms of the contracts and revenue was recognized in accordance with the accounting policies by checking the relevant sales receipts. We also selected samples from new construction companies and understood how the Group evaluated the credit risks and tested the recovery of trade receivables.

Refer to Note 4 to the accompanying consolidated financial statements for the Group's accounting policies related to the real estate agency sales business.

#### Valuation of Inventories

As of December 31, 2020, the carrying amount of inventories was NT\$11,409,582 thousand. Due to changes in the overall economic environment and related business regulations, the Group had to take into consideration reasonable estimates of the future selling price and additional costs as well as changes in the economy, when assessing the net realizable value of inventories, to determine whether the valuation of inventories is appropriate. Since the carrying amount of inventory was considered significant to the consolidated financial statements and the valuation of the net realizable value of inventories is subject to management's significant judgment, the valuation of inventory has been identified as a key audit matter.

We focused on the valuation of inventories at the balance sheet date. We selected samples from the inventory balance and assessed and tested the net realizable value of inventories estimated by the management as well as the reasonableness of the key parameters used in the valuation. The procedures included but were not limited to the following: we inspected the latest actual transaction price or market transaction price of similar real estate, and determined that the net realizable value of inventories was not lower than the carrying amount through recalculations. We verified the accuracy of the valuation of inventories by inspecting the selected samples and re-performed the calculation procedures.

Refer to Note 4 to the accompanying consolidated financial statements for the accounting policies related to the valuation of inventories, Note 5 for the description of critical accounting judgments and key sources of estimation uncertainty, and Note 10 for the related presentation and disclosures.

#### **Other Matter**

We have also audited the parent company only financial statements of Sinyi Realty Inc. as of and for the years ended December 31, 2020 and 2019, and on both we have issued an unmodified opinion with emphasis of matter paragraph.

# Responsibilities of Management and those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and IFRS, IAS, IFRIC and SIC endorsed and issued into effect by the ROC Financial Supervisory Commission, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Group's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain a reasonable assurance about whether the consolidated financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the ROC will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the auditing standards generally accepted in the ROC, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- 5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient and appropriate audit evidence regarding the financial information of entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the year ended December 31, 2020 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audits resulting in this independent auditors' report are Wen-Yea Shyu and Kwan-Chung Lai.

Deloitte & Touche Taipei, Taiwan Republic of China

February 25, 2021

## Notice to Readers

The accompanying consolidated financial statements are intended only to present the consolidated financial position, financial performance and cash flows in accordance with accounting principles and practices generally accepted in the ROC and not those of any other jurisdictions. The standards, procedures and practices to audit such consolidated financial statements are those generally applied in the ROC.

For the convenience of readers, the independent auditors' report and the accompanying consolidated financial statements have been translated into English from the original Chinese version prepared and used in the ROC. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and consolidated financial statements shall prevail.

CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars)

	2020		2019			
ASSETS	Amount	0/0	Amount	%		
CURRENT ASSETS						
Cash and cash equivalents (Notes 4 and 6)	\$ 6,383,520	20	\$ 7,480,172	24		
Financial assets at fair value through profit or loss - current (Notes 4 and 7) Financial assets at fair value through other comprehensive income - current (Notes 4 and 8)	105,525 632,054	2	74,633 999,379	3		
Notes receivable (Notes 4 and 9)	104,650	-	45,814	-		
Trade receivables (Notes 4, 9 and 35)	1,246,907	4	1,040,300	3		
Other receivables (Notes 4, 9 and 35) Current tax assets (Notes 4 and 29)	51,617 22,302	-	34,573 23,501	-		
Inventories (Notes 4, 5, 10 and 36)	11,409,582	36	10,682,189	34		
Other financial assets - current (Notes 11 and 36) Other current assets (Note 18)	116,359 246,092	1 1	239,049 101,419	1		
Total current assets	20,318,608	<u>64</u>	20,721,029	<u>65</u>		
NON-CURRENT ASSETS  Financial assets at fair value through other community income, non-current (Notes 4 and 8)	296,506	1	240.059	1		
Financial assets at fair value through other comprehensive income - non-current (Notes 4 and 8)  Investments accounted for using the equity method (Notes 4 and 13)	38,057	-	349,958 31,900	1 -		
Property, plant and equipment (Notes 4, 5, 14 and 36)	3,505,519	11	3,495,635	11		
Right-of-use assets (Notes 4 and 15)	5,021,018	16	4,320,872	14		
Investment properties (Notes 4, 5, 16 and 36) Intangible assets (Notes 4, 17, 31 and 38)	2,220,711 94,759	7	2,255,011 97,281	7		
Deferred tax assets (Notes 4 and 29)	232,235	1	212,534	1		
Refundable deposits	128,349	-	122,928	1		
Other non-current assets (Note 18)	5,710		63,635	<del>_</del>		
Total non-current assets	11,542,864	36	10,949,754	<u>35</u>		
TOTAL	<u>\$ 31,861,472</u>	100	\$ 31,670,783	<u>100</u>		
LIABILITIES AND EQUITY						
CURRENT LIABILITIES	¢ 1.470.500	4	Ф 204.207	1		
Contract liabilities - current (Notes 21 and 27) Notes payable	\$ 1,479,529 487	4	\$ 284,387 319	1		
Trade payables (Note 22)	274,861	1	379,619	1		
Other payables (Notes 23 and 35)	3,122,574	10	2,618,266	8		
Current tax liabilities (Notes 4, 5 and 29) Provisions - current (Notes 4 and 24)	1,346,490	4	941,277	3		
Lease liability - current (Notes 4, 15 and 35)	8,444 544,776	2	9,374 488,421	2		
Current portion of long-term borrowings and bonds payable (Notes 19, 20 and 36)	727,210	2	25,295	-		
Other current liabilities (Note 23)	258,577	1	119,104			
Total current liabilities	7,762,948	24	4,866,062	<u>15</u>		
NON-CURRENT LIABILITIES						
Bonds payable (Note 20)	4,600,000	14	5,300,000	17		
Long-term borrowings (Notes 19 and 36)	3,774,078	12	6,873,817	22		
Lease liabilities - non-current (Notes 4, 15 and 35) Net defined benefit liabilities - non-current (Notes 4 and 25)	2,947,766 169,380	9 1	2,795,104 157,406	9		
Guarantee deposits received	32,023	-	35,190	-		
Other non-current liabilities (Note 23)	920,293	3	653,501	2		
Deferred tax liabilities (Notes 4 and 29)	<del>-</del>		1,672	<del>_</del>		
Total non-current liabilities	12,443,540	39	<u>15,816,690</u>	50		
Total liabilities	20,206,488	63	20,682,752	65		
EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY (Note 26)						
Ordinary shares	7,368,465	<u>23</u>	7,368,465	23		
Capital surplus Retained earnings	63,896		63,896			
Legal reserve	2,345,792	7	2,224,122	7		
Special reserve	587,315	2	240,436	1		
Unappropriated earnings	1,936,515	<u>6</u> 15	1,566,765	5		
Total retained earnings Other equity (Notes 4 and 26)	4,869,622	13	4,031,323	13		
Exchange differences on translating the financial statements of foreign operations	(1,065,685)	(3)	(1,196,665)	(4)		
Unrealized gain on investments in equity instruments at fair value through other comprehensive income Total other equity	<u>292,993</u> (772,692)	<u>1</u> (2)	609,351 (587,314)	$\frac{2}{(2)}$		
Total equity attributable to owners of the Company	11,529,291	36	10,876,370	34		
NON-CONTROLLING INTERESTS (Note 26)	125,693	1	111,661	1		
Total equity	11,654,984	37	10,988,031	<u>35</u>		
TOTAL	<u>\$ 31,861,472</u>	<u>100</u>	<u>\$ 31,670,783</u>	<u>100</u>		

The accompanying notes are an integral part of the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2020		2019			
	Amount	%	Amount	%		
OPERATING REVENUE (Notes 4, 27, 35 and 42)						
Sales revenue	\$ 1,028,272	8	\$ 1,688,401	14		
Service revenue	12,033,169	92	10,749,631	<u>86</u>		
Total operating revenue	13,061,441	100	12,438,032	100		
OPERATING COSTS (Notes 10, 25, 28 and 35)						
Cost of sales	624,475	5	921,728	7		
Service cost	8,575,607	<u>66</u>	7,602,145	61		
Total operating costs	9,200,082	<u>71</u>	8,523,873	<u>68</u>		
GROSS PROFIT	3,861,359	<u>29</u>	3,914,159	32		
OPERATING EXPENSES (Notes 9, 25, 28 and 35)						
General and administrative expenses	1,750,795	13	1,945,021	16		
Expected credit gain	(960)		(2,420)			
Total operating expenses	1,749,835	<u>13</u>	1,942,601	<u>16</u>		
OPERATING INCOME	2,111,524	<u>16</u>	1,971,558	<u>16</u>		
NON-OPERATING INCOME AND EXPENSES						
Interest income (Note 28)	89,557	1	70,961	-		
Rental income (Note 35)	94,179	1	82,857	1		
Dividend income	34,772	-	22,849	-		
Other gains and losses (Notes 15, 28 and 35)	23,329	-	91,643	1		
Finance costs (Notes 28 and 35)	(166,837)	<u>(1</u> )	(183,182)	<u>(2</u> )		
Total non-operating income and expenses	75,000	1	85,128			
PROFIT BEFORE INCOME TAX FROM						
CONTINUING OPERATIONS	2,186,524	17	2,056,686	16		
INCOME TAX EXPENSE (Notes 4 and 29)	(617,356)	<u>(5</u> )	(780,481)	<u>(6</u> )		
NET PROFIT FOR THE YEAR	1,569,168	12	1,276,205	10 ntinued)		

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2020			2019			
		Amount	%		Amount	%	
OTHER COMPREHENSIVE (LOSS) INCOME Items that will not be reclassified subsequently to profit or loss:							
Remeasurement of defined benefit plans (Note 25) Unrealized (loss) gain on investments in equity instruments at fair value through other	\$	(20,274)	-	\$	(53,288)	-	
comprehensive income Share of the other comprehensive (loss) income of associates accounted for using the equity		(129,407)	(1)		164,970	1	
method Income tax relating to items that will not be reclassified subsequently to profit or loss		(558)	-		3,378	-	
(Note 29)  Items that may be reclassified subsequently to profit or loss:		4,055	-		10,658	-	
Exchange differences on translating the financial statements of foreign operations		130,978	1		(515,225)	(4)	
Other comprehensive loss for the year, net of income tax		(15,206)			(389,507)	(3)	
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<u>\$</u>	1,553,962	12	\$	886,698	7	
NET PROFIT ATTRIBUTABLE TO:	Φ.	1.550.005	10	Φ.	1 2 5 2 2 2 4	10	
Owners of the Company Non-controlling interests	\$ 	1,552,287 16,881	12 	\$ 	1,262,934 13,271	10 	
	<u>\$</u>	1,569,168	12	<u>\$</u>	1,276,205	<u>10</u>	
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:							
Owners of the Company Non-controlling interests	\$	1,537,137 16,825	12 	\$	873,591 13,107	7 	
	\$	1,553,962	<u>12</u>	\$	886,698	7	
EARNINGS PER SHARE (Note 30)		Φ2.15			01.71		
Basic Diluted		\$2.11 \$2.10			\$1.71 \$1.71		

The accompanying notes are an integral part of the consolidated financial statements.

(Concluded)

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars)

			]	Equity Attributable to	Owners of the Compa				_	
						Other	Equity		-	
	Share	Conital		Retained Earnings	Unanandad	Exchange Differences on Translating	Unrealized Gain on Investments in Equity Instruments at Fair Value through Other		Non-controlling	
	Ordinary Shares	Capital Surplus	Legal Reserve	Special Reserve	Unappropriated Earnings	Foreign Operations	Comprehensive Income	Total	Non-controlling Interests	Total Equity
	Orumary Shares	Capital Sal plas	Legai Reserve	Special Reserve	Luimigs	Toreign Operations		10001	THE CSUS	Total Equity
BALANCE AT JANUARY 1, 2019	\$ 7,368,465	\$ 64,528	\$ 2,073,664	\$ 40,830	\$ 1,658,029	\$ (681,439)	\$ 441,003	\$ 10,965,080	\$ 99,153	\$ 11,064,233
Appropriation of 2018 earnings Legal reserve Special reserve Cash dividends	- - -	- - -	150,458	199,606 -	(150,458) (199,606) (957,900)	- - -	- - -	- - (957,900)	- - -	- - (957,900)
Actual acquisition of interests in subsidiaries	-	(632)	-	-	(3,769)	-	-	(4,401)	(599)	(5,000)
Net profit for the year ended December 31, 2019	-	-	-	-	1,262,934	-	-	1,262,934	13,271	1,276,205
Other comprehensive (loss) income for the year ended December 31, 2019, net of income tax	<del>_</del>	<del>_</del>	<del>_</del>	<del>_</del>	(42,465)	(515,226)	168,348	(389,343)	(164)	(389,507)
Total comprehensive (loss) income for the year ended December 31, 2019	<del>-</del> _	<del>-</del>	<del></del>	<del>-</del>	1,220,469	(515,226)	168,348	<u>873,591</u>	<u>13,107</u>	886,698
BALANCE AT DECEMBER 31, 2019	7,368,465	63,896	2,224,122	240,436	1,566,765	(1,196,665)	609,351	10,876,370	111,661	10,988,031
Appropriation of 2019 earnings Legal reserve Special reserve Cash dividends	- - -	- - -	121,670 - -	346,879 -	(121,670) (346,879) (884,216)	- - -	- - -	- - (884,216)	- - -	- - (884,216)
Net profit for the year ended December 31, 2020	-	-	-	-	1,552,287	-	-	1,552,287	16,881	1,569,168
Other comprehensive (loss) income for the year ended December 31, 2020, net of income tax	<del>-</del>	<del>_</del>	<u>-</u>	<del>_</del>	(16,165)	130,980	(129,965)	(15,150)	<u>(56</u> )	(15,206)
Total comprehensive (loss) income for the year ended December 31, 2020	<u>-</u> _	<del>-</del>	<u> </u>	<del></del>	1,536,122	130,980	(129,965)	1,537,137	<u>16,825</u>	1,553,962
Cash dividends distributed by the subsidiaries	-	-	-	-	-	-	-	-	(2,793)	(2,793)
Disposal of equity instruments at fair value through other comprehensive income	<del>_</del>	<del>-</del>	<del>_</del>	<del>_</del>	186,393	<del>_</del>	(186,393)		<del>-</del>	
BALANCE AT DECEMBER 31, 2020	<u>\$ 7,368,465</u>	<u>\$ 63,896</u>	\$ 2,345,792	<u>\$ 587,315</u>	<u>\$ 1,936,515</u>	<u>\$ (1,065,685)</u>	\$ 292,993	<u>\$ 11,529,291</u>	<u>\$ 125,693</u>	<u>\$ 11,654,984</u>

The accompanying notes are an integral part of the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars)

		2020		2019
CASH FLOWS FROM OPERATING ACTIVITIES				
Income before income tax	\$	2,186,524	\$	2,056,686
Adjustments for:	Ψ	2,100,321	Ψ	2,030,000
Depreciation expenses		679,630		656,042
Amortization expenses		29,347		30,875
Expected credit loss reversed on trade receivables		(960)		(2,420)
Loss (gain) on financial assets at fair value through profit or loss		253		(66,009)
Finance costs		286,786		253,367
Interest income		(89,574)		(70,961)
Dividend income		(34,772)		(22,849)
Share of profit of associates and joint ventures		(6,790)		(1,525)
Net loss on disposal of property, plant and equipment		1,134		261
Net gain on disposal of investment properties		(6,715)		(7,961)
Impairment loss recognized on non-financial assets		66,058		48,221
Changes in operating assets and liabilities		,		,
Financial assets at fair value through profit or loss		(30,388)		4,693,538
Notes receivable		(58,836)		6,941
Trade receivables		(202,496)		(112,320)
Other receivables		7,600		8,035
Inventories		(709,647)		(33,525)
Other current assets		(143,551)		735
Contract liabilities		1,195,142		(388,095)
Notes payable		129		(324)
Trade payables		(104,893)		(386,402)
Other payables		518,286		410,437
Provisions		(930)		3,052
Other current liabilities		138,073		(87,052)
Other operating liabilities		258,492		139,274
Cash generated from operations		3,977,902		7,128,021
Interest received		88,384		71,448
Interest paid		(287,377)		(263,231)
Income tax paid		(224,612)		(1,114,063)
Net cash generated from operating activities		3,554,297		5,822,175
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of financial assets at fair value through other comprehensive				
income		(16,286)		(31,715)
Proceeds from sale of financial assets at fair value through other				
comprehensive income		280,361		-
Capital reduction and refund from financial assets measured at fair				
value through other comprehensive income		-		4,474
Net cash outflow on acquisition of subsidiaries		(3,768)		(5,464)
Payments for property, plant and equipment		(128,544)		(107,455)
Proceeds from disposal of property, plant and equipment		1,645		1,541
				(Continued)

# CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars)

	2020	2019
Increase in refundable deposits	\$ (40,588)	\$ -
Decrease in refundable deposits	-	6,390
Increase in other receivables	(24,517)	-
Payments for intangible assets	(31,041)	(19,694)
Proceeds from disposal of intangible assets	-	689
Payments for right-of-use assets	(550,795)	(1,048,087)
Payments for investment properties	-	(94,324)
Proceeds from disposal of investment properties	42,642	35,350
Increase in other financial assets	-	(83,343)
Decrease in other financial assets	122,690	-
Increase in other non-current assets	-	(61,410)
Decrease in other non-current assets	57,925	-
Dividends received	34,848	23,406
Net cash used in investing activities	(255,428)	(1,379,642)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of short-term borrowings	-	(748,000)
Proceeds from bonds payable	-	900,000
Repayments of bonds payable	-	(1,500,000)
Proceeds from long-term borrowings	13,868,451	18,897,176
Repayment of long-term borrowings	(16,975,832)	(17,318,935)
Refund of guarantee deposits received	(3,167)	(7,838)
Repayment of the principal portion of lease liabilities	(502,149)	(520,065)
Dividends paid to owners of the Company	(884,216)	(957,900)
Acquisition of partial interests in subsidiaries	-	(5,000)
Repayment of the cash dividends of non-controlling interests	(2,793)	<del>_</del>
Net cash used in financing activities	(4,499,706)	(1,260,562)
EFFECTS OF EXCHANGE RATE CHANGES ON THE BALANCE		
OF CASH HELD IN FOREIGN CURRENCIES	104,185	(253,052)
(DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(1,096,652)	2,928,919
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE		
YEAR	7,480,172	4,551,253
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	\$ 6,383,520	\$ 7,480,172
The accompanying notes are an integral part of the consolidated financial s	tatements	(Concluded)
The accompanying notes are an integral part of the consolidated illiancial s	tatements.	(Concluded)

#### INDEPENDENT AUDITORS' REPORT

The Board of Directors and Shareholders Sinyi Realty Inc.

#### **Opinion**

We have audited the accompanying financial statements of Sinyi Realty Inc. (the "Company"), which comprise the balance sheets as of December 31, 2020 and 2019, and the statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

#### **Basis for Opinion**

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the Republic of China (ROC). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with The Norm of Professional Ethics for Certified Public Accountant of the ROC, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Key Audit Matter**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the year ended December 31, 2020. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matters of Company's financial statements for the year ended December 31, 2020 are stated as follows:

#### Revenue Earned from the Real Estate Agency Sales Business

For the year ended December 31, 2020, the Company's revenue earned from the real estate agency sales business was NT\$1,251,116 thousand. Real estate agency sales will be recognized when the performance obligations stated in each sales contract signed by the Company with construction companies are fulfilled. Since the revenue earned from a single customer of the real estate agency sales business is higher than that of other services, and the criteria for the recognition of performance obligations involve greater managerial judgment, the recognition of revenue earned from the real estate agency sales business has been identified as a key audit matter.

We understood the Company's internal controls related to the revenue recognition process of the real estate agency sales business, evaluated the design of the controls, determined that the controls have been implemented, and tested the operating effectiveness of the controls. We selected samples from sales transactions of the current year, understood the terms of the contracts through inspection of the agency contracts signed by both parties, and determined that the performance obligations had been completed in accordance with the terms of the contracts and revenue was recognized in accordance with the accounting policies by checking the relevant sales receipts. We also selected samples from new construction companies and understood how the Company evaluated the credit risks and tested the recovery of trade receivables.

Refer to Note 4 to the accompanying financial statements for the Company's accounting policies related to the real estate agency sales business.

## Valuation of Inventories - Investments Accounted for Using the Equity Method

As stated in Note 10 to the accompanying financial statements, as of December 31, 2020, the carrying amount of the investments in Sinyi International Limited ("Sinyi International") and Sinyi Development Inc. ("Sinyi Development"), which were accounted for using the equity method, was NT\$11,507,112 thousand and NT\$1,663,080 thousand, representing 43% and 6% of the Company's assets, respectively. For the year ended December 31, 2020, the share of profit (loss) of the investments in Sinyi International and Sinyi Development's subsidiaries, which were accounted for using the equity method was NT\$72,249 thousand and NT\$(137,538) thousand, representing 5% and (9%) of the Company's total comprehensive income, respectively. Therefore, the financial position and performance of Sinyi International and Sinyi Development would have a material impact on the Company's financial statements.

As of December 31, 2020, the total carrying amount of inventories of Sinyi International, Sinyi International's subsidiaries, and Sinyi Development was NT\$11,409,582 thousand. Due to changes in the overall economic environment and related business regulations, the Company had to take into consideration reasonable estimates of the future selling price and additional costs as well as changes in the economy, when assessing during the assessment of the net realizable value of inventories, to determine whether the valuation of inventories is appropriate. Since the carrying amount of inventory was considered significant to the financial statements and the valuation of the net realizable value of inventories is subject to management's significant judgment, the valuation of inventory has been identified as a key audit matter.

We focused on the valuation of inventories at the balance sheet date. We selected samples from the inventory balance, and assessed and tested the net realizable value of inventories estimated by the management as well as the reasonableness of the key parameters used in the valuation. The procedures included but were not limited to the following: we inspected the latest actual transaction price or market transaction price of similar real estate, and determined that the net realizable value of inventories was not lower than the carrying amount through recalculations. We verified the accuracy of the valuation of inventories by inspecting the selected samples and re-performed the calculation procedures.

Refer to Note 4 to the consolidated financial statements for the accounting policies related to the valuation of inventories, Note 5 for the description of critical accounting judgments and key sources of estimation uncertainty, and Note 10 for the related presentation and disclosures.

#### Responsibilities of Management and those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Company's financial reporting process.

#### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain a reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the ROC will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the auditing standards generally accepted in the ROC, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient and appropriate audit evidence regarding the financial information of entities or business activities within the Company to express an opinion on the financial statements. We are responsible for the direction, supervision, and performance of the company audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements for the year ended December 31, 2020 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audits resulting in this independent auditors' report are Wen-Yea Shyu and Kwan-Chung Lai.

Deloitte & Touche Taipei, Taiwan Republic of China

February 25, 2021

#### Notice to Readers

The accompanying financial statements are intended only to present the financial position, financial performance and cash flows in accordance with accounting principles and practices generally accepted in the ROC and not those of any other jurisdictions. The standards, procedures and practices to audit such financial statements are those generally applied in the ROC.

For the convenience of readers, the independent auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the ROC. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and financial statements shall prevail.

## BALANCE SHEETS DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars)

	2020	2019			
ASSETS	Amount	%	Amount	%	
CURRENT ASSETS					
Cash and cash equivalents (Notes 4 and 6)	\$ 596,783	2	\$ 487,041	2	
Financial assets at fair value through other comprehensive income - current (Notes 4 and 7)	102,917	-	383,088	2	
Notes receivable (Notes 4 and 8)	96,462	-	27,126	-	
Trade receivables (Notes 4 and 8)	960,854	4	759,997	3	
Trade receivables from related parties (Notes 4 and 28)	162,389	1	153,675	1	
Other receivables (Notes 4 and 8) Other receivables from related parties (Notes 4 and 28)	1,967 16,268	-	10,810 13,159	-	
Current tax assets (Notes 4 and 22)	2,315	_	336	_	
Other financial assets - current (Notes 9 and 29)	5,000	_	115,326	-	
Other current assets (Note 15)	13,353		18,637		
Total current assets	1,958,308	7	1,969,195	8	
NON-CURRENT ASSETS					
Financial assets at fair value through other comprehensive income - non-current (Notes 4 and 7)	116,152	1	95,532	-	
Investments accounted for using the equity method (Notes 4, 10 and 28)	16,226,718	61	15,842,676	61	
Property, plant and equipment (Notes 4, 11 and 29)	2,863,390	11	2,787,335	11	
Right-of-use assets (Notes 4 and 12)	2,779,714	10	2,539,100	10	
Investment properties (Notes 4, 13 and 29)	2,548,321 38,848	10	2,629,342 36,674	10	
Intangible assets (Notes 4 and 14) Deferred tax assets (Notes 4 and 22)	38,848 48,498	_	34,247	-	
Refundable deposits	90,503	_	86,965	-	
Other non-current assets (Note 15)	5,710	<u>-</u> _	3,161	<u>-</u>	
Total non-current assets	24,717,854	93	24,055,032	92	
TOTAL	<u>\$ 26,676,162</u>	<u>100</u>	<u>\$ 26,024,227</u>	<u>100</u>	
LIABILITIES AND EQUITY					
CURRENT LIABILITIES					
Notes payable	\$ -	-	\$ 313	-	
Other payables (Notes 18 and 28)	2,496,167	9	1,931,872	7	
Other payables to related parties (Notes 28)	1,042,150	4	-	-	
Current tax liabilities (Notes 4 and 22)	455,819	2	122,148	-	
Lease liability - current (Notes 4, 12 and 28)	413,547	1	392,330	2	
Current portion of bonds payable (Note 17) Other current liabilities (Note 18)	700,000 203,998	3	165,21 <u>5</u>	- 1	
		1		1	
Total current liabilities	5,311,681		2,611,878	10	
NON-CURRENT LIABILITIES	4 500 000		<b>7.2</b> 00.000	20	
Bonds payable (Note 17)	4,600,000	17	5,300,000	20	
Long-term borrowings (Notes 16 and 29) Deferred tax liabilities (Notes 4 and 22)	1,820,000	7	4,300,000	17	
Lease liabilities - non-current (Notes 4, 12 and 28)	2,392,301	9	1,672 2,157,943	8	
Net defined benefit liabilities - non-current (Notes 4 and 19)	149,614	1	138,850	1	
Guarantee deposits received	30,761	-	30,881	-	
Other non-current liabilities (Note 18)	842,514	3	606,633	2	
Total non-current liabilities	9,835,190	37	12,535,979	48	
Total liabilities	15,146,871	57	15,147,857	58	
EQUITY (Note 20)					
Ordinary shares	7,368,465	28	7,368,465	28	
Capital surplus	63,896		63,896		
Retained earnings					
Legal reserve	2,345,792	9	2,224,122	9	
Special reserve	587,315	2	240,436	1	
Unappropriated earnings Total retained earnings	1,936,515 4,869,622	<u>7</u> <u>18</u>	1,566,765 4,031,323	<u>6</u> 16	
Other equity (Notes 4 and 20)	4,869,622	18	4,031,323	10	
Exchange differences on translating the financial statements of foreign operations	(1,065,685)	(4)	(1,196,665)	(4)	
Unrealized gain on investments in equity instruments at fair value through other comprehensive income	292,993	1	609,351	2	
Total other equity	(772,692)	(3)	(587,314)	<u>(2</u> )	
Total equity	11,529,291	43	10,876,370	42	
TOTAL	<u>\$ 26,676,162</u>	<u>100</u>	\$ 26,024,227	<u>100</u>	
	,-,-,		<del>,,</del>		

The accompanying notes are an integral part of the financial statements.

## STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2020		2019		
	Amount	%	Amount	%	
OPERATING REVENUE Service revenue (Note 4)	\$ 11,013,952	100	\$ 9,476,074	100	
OPERATING COSTS (Notes 19, 21 and 28)	7,628,522	69	6,665,257	<u>70</u>	
GROSS PROFIT	3,385,430	31	2,810,817	<u>30</u>	
OPERATING EXPENSES (Notes 19, 21 and 28) General and administrative expense Expected credit loss (Note 8)	1,136,640 682	11 	1,085,431	12	
Total operating expenses	1,137,322	11	1,085,431	12	
PROFIT FROM OPERATIONS	2,248,108		1,725,386	<u>18</u>	
NON-OPERATING INCOME AND EXPENSES Interest income (Note 21) Rental income (Note 28) Dividend income Other gains (Notes 10, 12, 13, 21 and 28) Finance costs (Notes 21 and 28) Share of (loss) profit of subsidiaries, associates and joint ventures (Note 4)  Total non-operating income and expenses  PROFIT BEFORE INCOME TAX FROM CONTINUING OPERATIONS	3,868 109,483 3,410 30,012 (152,594) (239,824) (245,645)	1 - (1) (2) (2)	5,678 99,101 9,255 30,882 (141,618) (123,060) (119,762)	- 1 - (1) (1) (1)	
INCOME TAX EXPENSE (Notes 4 and 22)	(450,176)	<u>(4</u> )	(342,690)	<u>(4</u> )	
NET PROFIT FOR THE YEAR	1,552,287	<u>14</u>	1,262,934	<u>13</u>	
OTHER COMPREHENSIVE INCOME (LOSS) Items that will not be reclassified subsequently to profit or loss: Remeasurement of defined benefit plans (Note 19) Unrealized (loss) gain on investments in equity instruments at fair value through other comprehensive income	(18,742) (3,913)	-	(50,207) 127,869 (Cor	- 1 ntinued)	

# STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2020			2019			
	Amount %		%	Amount		%	
Share of other comprehensive (loss) income of subsidiaries, associates and joint ventures							
accounted for using the equity method Income tax relating to items that will not be	\$	(127,223)	(1)	\$	38,180	-	
reclassified subsequently to profit or loss (Note 22)  Items that may be reclassified subsequently to profit or loss:		3,748	-		10,041	-	
Exchange differences on translating the financial statements of foreign operations		130,980	1		(515,226)	<u>(5</u> )	
Other comprehensive loss for the year, net of income tax		(15,150)			(389,343)	<u>(4</u> )	
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	\$	1,537,137	14	<u>\$</u>	873,591	9	
EARNINGS PER SHARE (Note 23) From continuing operations Basic Diluted		\$ 2.11 \$ 2.10			\$ 1.71 \$ 1.71		

The accompanying notes are an integral part of the financial statements.

(Concluded)

## STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars)

				Retained Earnings	Unappropriated	Exchange Differences on Translating Foreign	Equity Unrealized (Loss) Gain on Investments in Equity Instruments at Fair Value through Other Comprehensive	
	<b>Ordinary Shares</b>	Capital Surplus	Legal Reserve	Special Reserve	Earnings	<b>Operations</b>	Income	<b>Total Equity</b>
BALANCE AT JANUARY 1, 2019	\$ 7,368,465	\$ 64,528	\$ 2,073,664	\$ 40,830	\$ 1,658,029	\$ (681,439)	\$ 441,003	\$ 10,965,080
Appropriation of 2018 earnings Legal reserve Special reserve Cash dividends	- - -	- - -	150,458	199,606 -	(150,458) (199,606) (957,900)	- - -	- - -	- - (957,900)
Actual acquisition of interests in subsidiaries	-	(632)	-	-	(3,769)	-	-	(4,401)
Net profit for the year ended December 31, 2019	-	-	-	-	1,262,934	-	-	1,262,934
Other comprehensive (loss) income for the year ended December 31, 2019, net of income tax	<del>_</del>	<del>-</del>		<del>_</del>	(42,465)	(515,226)	168,348	(389,343)
Total comprehensive income (loss) for the year ended December 31, 2019	<del>_</del>	<del>_</del>	<del>_</del>	<del>_</del>	1,220,469	(515,226)	168,348	873,591
BALANCE AT DECEMBER 31, 2019	7,368,465	63,896	2,224,122	240,436	1,566,765	(1,196,665)	609,351	10,876,370
Appropriation of 2019 earnings Legal reserve Special reserve Cash dividends	- - -	- - -	121,670 - -	346,879 -	(121,670) (346,879) (884,216)	- - -	- - -	- - (884,216)
Net profit for the year ended December 31, 2020	-	-	-	-	1,552,287	-	-	1,552,287
Other comprehensive (loss) income for the year ended December 31, 2020, net of income tax	=	<del>_</del>			(16,165)	130,980	(129,965)	(15,150)
Total comprehensive income (loss) for the year ended December 31, 2020	<del>_</del>	<del>_</del>	<del>_</del>	<del>_</del>	1,536,122	130,980	(129,965)	1,537,137
Disposal of the equity instruments at fair value through other comprehensive income	<del>_</del>			<del>_</del>	186,393	<u>-</u>	(186,393)	<del>_</del>
BALANCE AT DECEMBER 31, 2020	\$ 7,368,465	\$ 63,896	\$ 2,345,792	\$ 587,315	<u>\$ 1,936,515</u>	<u>\$ (1,065,685)</u>	\$ 292,993	<u>\$ 11,529,291</u>

The accompanying notes are an integral part of the financial statements.

## STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars)

		2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before income tax	\$	2,002,463	\$ 1,605,624
Adjustments for:			
Depreciation expenses		503,125	483,685
Amortization expenses		20,706	21,850
Expected credit loss recognized on trade receivables		682	-
Finances costs		152,594	141,618
Interest income		(3,868)	(5,678)
Dividend income		(3,410)	(9,255)
Share of loss of subsidiaries, associates and joint ventures		239,824	123,060
Loss on disposal of property, plant and equipment		1,082	516
Gain on disposal of investment properties		(6,715)	(7,961)
Impairment loss recognized on non-financial assets		3,343	29,378
Changes in operating assets and liabilities			
Notes receivable		(69,336)	3,475
Trade receivables		(201,539)	(162,468)
Trade receivables from related parties		(8,714)	(21,193)
Other receivables		9,164	4,376
Other receivables from related parties		(3,109)	754
Other current assets		5,284	7,731
Notes payable		(313)	47
Other payables		546,337	451,072
Other current liabilities		38,783	30,871
Other operating liabilities		227,903	 144,610
Cash generated from operations		3,454,286	2,842,112
Interest received		3,547	6,150
Interest paid		(134,636)	(152,064)
Income tax paid	_	(130,659)	 (472,398)
Net cash generated from operating activities		3,192,538	 2,223,800
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of financial assets through other comprehensive income		(15,644)	(4,500)
Proceeds from sale of financial assets at fair value through other comprehensive income		268,358	_
Purchase of long-term investments accounted for using the equity			
method		(630,358)	(1,404,468)
Net cash outflow on acquisition of subsidiaries		(5,310)	-
Return of capital from equity method investee		-	31,070
Payments for property, plant and equipment		(117,214)	(90,086)
Proceeds from disposal of property, plant and equipment		1,048	-
Increase in refundable deposits		(5,877)	(5,094)
Payments for intangible assets		(22,880)	(16,336)
Payments for investment properties		-	(94,324)
Proceeds from disposal of investment properties		42,642	35,350
* *			(Continued)
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## STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars)

	2020	2019
Increase in other financial assets	\$ -	\$ (110,621)
Decrease in other financial assets	110,326	-
Increase in other non-current assets	(2,549)	(936)
Dividends received	21,893	152,552
Net cash used in investing activities	(355,565)	(1,507,393)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from bonds payable	-	900,000
Repayments of bonds payable	-	(1,500,000)
Proceeds from long-term borrowings	13,665,000	16,600,000
Repayments of long-term borrowings	(16,145,000)	(17,300,000)
Refund of guarantee deposits received	(120)	(6,380)
Increase in other payables to related parties	1,009,660	-
Repayment of the principal portion of lease liabilities	(405,045)	(389,251)
Dividends paid to owners of the Company	(884,216)	(957,900)
Net cash used in financing activities	(2,759,721)	(2,653,531)
EFFECTS OF EXCHANGE RATE CHANGES ON THE BALANCE		
OF CASH HELD IN FOREIGN CURRENCIES	32,490	<u>295</u>
NET INCREASE (DECREASE) IN CASH AND CASH		
EQUIVALENTS	109,742	(1,936,829)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE		
YEAR	487,041	2,423,870
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	\$ 596,783	\$ 487,041
The accompanying notes are an integral part of the financial statements.		(Concluded)